From: JohnJordan
Sent: Sunday, September 04, 2006 10:33 AM
To: JohnJordan, Brown, Brown

Subject: Update - 4 SEP AM - UNO to LFO

Update from FEMA UNO - 4 SEP 2006 (AM)

- UNO Staff has increased in site significantly and is rapidly gaining situational awareness and is working issues.
- JTF-LA Standing Joint Force Headquarters personnel have arrived (approx 40 pax) and is now assisting JFO-LA and UNO staff in their operations.
- Some notes from this morning's update from JFO-LA:
  - JFO-LA is establishing pickup points throughout city of New Orleans and is establishing regular bus service to those locations to facilitate rapid evacuation of the city. Police and military are delivering evacuees to these sites.
  - 1 hospital/clinics in New Orleans are now able to begin taking patients again and JFO is working with those facilities to provide them with immediate care to those facilities, although mandatory evacuation of city continues.
  - All hospitals in New Orleans are cleared of patients (reported by us last night, but reiterated for emphasis, given new reporting in contrary).
  - Evacuations continued throughout night - total of 22k evacuated between 01840-044400. Total evacuations now at 11k according to JFO-LA.
  - Priority for evac operation now Algiers - 1000 pax at that location. Begins evac operation at 0915h and will finish at 1030h.
  - Convention Center and Superdome are now locked - no further evacuations from this area, although some evacuees moving to those locations have been identified and are being addressed.
  - Search and Rescue teams significantly less evacuees on rooftops and therefore a reduced requirement for airlift of water and food.
  - JFO-LA is now able to handle calls for evacuation support. For example, call came in last night to evacuate 60 nursing home residents. JFO dispatched vehicles with capacity and addressed this requirement.
  - UNO is focused on assessing and addressing needs for commodities and evac of St. Bernard Parish. FEMA has personnel on the ground at that location.
  - MIRE arrived last night - FEMA has 18 trucks loaded now (approx 21k cases each). Will receive 1.5M meals tonight (over 15k cases). Appears that flow is now sufficient to meet all needs.
  - Sheltering in being addressed by tiger team today. Issue is establishment of local shelters facilities to allow in state relocation at some future point.
  - Key Point. Appears state is reluctant to execute a true mandatory evacuation - i.e. forced if necessary. Therefore, state is pushing for shelters (includes all life support in city to house citizens that will not leave voluntarily.
  - Major issue working from state. New Orleans has requested, according to UNO, a complete replacment of city services for New Orleans, to include Police and Fire. Exact details are subject, but this is being worked very hard by JFO and FEMA National is very engaged in this discussion.

**NOTE:** JFO-LA will move to permanent headquarters tomorrow, 5 SEP. Plan being worked to ensure no degradation of operational capability.
From: john.jordan2@mil.
Sent: Monday, September 05, 2005 9:13 PM
To: john.jordan2@mil.
cc: MAJ Craig Sheet, christian.degraff, thomas.thompson
Subject: Update from PEO to PFO

See attached update from PEO. We are trying to improve our format to make it a bit easier to read. Will still be Blackberry friendly.

V/r

John J. Jordan
COL, U.S. Army

Update from Principal Federal Official (PFO) Military Assistants
5 SEP 2005 (EM)

1. Information from 1400 FCO-LA Update Brief

a. Rescue and Evacuation

- Governor Blanco has decided not to force any evacuations in New Orleans.
- Residents are still encouraged to evacuate.
- Buses were sent through NO on previously identified evacuation routes today and no additional residents would board buses for voluntary evacuation. It appears that the evacuation phase of operations is winding down, or may be completed.

b. Commodity Distribution

- Logistics reported zero balance on MREs again - after pushing all remaining stocks to FCOs. Will attempt to determine daily requirement and ascertain whether stocks of MREs are simply collecting at points outside the USA. At Camp Beauregard. Number of MREs pushed has increased each day and it is not clear whether we are tracking and meeting requirements, or simply pushing everything forward.

- Special note: Port-a-lettes ordered for support of Superdome and Convention Center (when full of evacuees) arrived today. This will provide some relief to the residents remaining in NO.

- DMAT"s to outlying Parishes (St. Charles and Tangipahoa) and conducted assessments. No major medical facility issues, but medical supply is a critical requirement. Issue is being addressed by HHS (KFH-8).

DMAT support will be provided to Jefferson and St. Bernard Parishes tomorrow. Includes provisions for medical care, medical supply, etc. to support fatigued medical providers in these locations.

DMAT continues to assess ability to bring hospitals in the 13 impacted
4. Mortuary
   - Plan for collecting and processing remains was presented by Mortuary Tiger Team to State EMS leadership but no decision was made.
   - Meeting was held today between EMRT, 2nd ARM, State PAM, Urban Search and Rescue, and USCG to address roles and responsibilities for house to house search for survivors and remains.
   - EMRT currently has 472 Mortuary Affairs Officers and Type I, II and III Recovery Teams available. Major increase since yesterday’s report.

5. Security
   - ESF-12 (DOE) brought up issues of security at refineries. EXXON Refinery in St. Bernard Parish specifically requested assistance with security. Action was passed to State for their consideration.

6. Sheltering
   - State has not identified location to replace previously planned shelter location at Camp Minden, LA. FEMA remains ready to being immediate work once location is identified. Major issue that needs high-level attention to maximize use of time and available other resources.

7. Recovery
   - Community Relations Teams are in place in the eight most impacted Parishes, as prioritized by the State of Louisiana. CRTs will expand into other five Parishes beginning tomorrow. Teams are also being deployed to remote sheltering locations in States outside Louisiana to answer evacuees questions and provide FEMA authorized assistance.
   - State requested assistance with facility to house NO City Government. Idea included an airlift location (quartet boat / deck boat) near Algiers.

3. Current FPO activities.
   a. Staff is establishing itself at new FPO/JFO location and continues to build situational awareness.
   b. Deputy FPO is increasing FPO staff size to accommodate scope of mission requirements. Expect some additional personnel to arrive in next few days. New hard site JFO will facilitate staff expansion.
   c. Primary focus will be building a better awareness of JFO-Mississippi situation and establishing an operational rhythm to improve situational awareness and enhance ability to provide FPO with best possible decisional information.

3. Focus of FPO for 24-72 Hours.
   - Continue house to house search for survivors and remains.
   - Continue to work toward sheltering decision and preparation of shelter plan.
   - Complete expansion into outlying Parishes to establish FEMA presence and basic life sustenance.
   - Continue improvement of logistics system.

4. Miscellaneous.
   - Our office is up and running at new FPO facility at 15th Avenue and Florida Street in Baton Rouge, LA. It is located on the second floor in the FPO suite immediately across from Mr. Brown’s office. Phone is (225) 353-6000. Cell numbers remain same.
   - Good visit today by POTUS — visited State ROC and held discussions with key leaders at local, state and federal levels. Mr. Chertoff completed his 2-day visit today as well.
   - RGM O’Brien, JFPRDJ from JFPO briefed Mr. Brown today on their capabilities and recommendations for use to facilitate ongoing FEMA operations. Mr. Brown approved concept of directed execution. JFPO staffs are to provide the PPO and all subordinate FEMA elements with a common operating picture and to suggest improvements in processes to support better situational awareness and information flow throughout the FEMA structure. Agreed focus was current operations, not long-term planning.
e. Order from JTF-K indicates that JTF-NORTHCOM mission has changed. They will not move to Baton Rouge to support FEMA long-range planning. Will work with RADM O'Reyan (JTFHQ-JFCOM) to see if he recommends expansion of his focus to support FEMA long-range planning.
From: John Jordan
Sent: Tuesday, September 06, 2005 11:17 AM
CC: Update from MIL ASST to FFO
Subject: Card for John Jordan

Hi John,

Our update for this morning.

c/f
John
J. Jordan
COL. U.S. Army

Update from Principal Federal Official (PFO) Military Assistants

6 SEP 2005 (M)

1. Information from 0609 FCO-LA Update Brief
   a. Rescue and Evacuation.
      - Decision by Governor Blanco to not force any evacuations in New Orleans remains in place.
      - Mayor of New Orleans is not forcing evacuations in NO and is not prohibiting residents from returning. Residents are still strongly encouraged to evacuate.
      - Limited bus circuits through NO will continue to evacuate residents who did not previously decide to evacuate. Major evacuation operations are completed and all evacuee collection points have been cleared.
   b. Commodity Distribution
      - As reported last SITREP, since NO is not being fully evacuated, requirements exist to provide all commodities to the remaining population. FEMA is focused on that effort today.
      - Major push today to develop lines of supply to all outlying Parishes. Task Force Pelican establishment of National Guard operations in these locations will greatly facilitate FFO operations and provide better CI of commodity distribution.
   c. Medical
      - Medical assessment in all 13 impacted Parishes continues and is expected to be complete in 48 hours.
      - CDC experts in environmental and occupational health arrive today to assist State and FEMA in their areas of expertise.
   d. Hospital
      - Meeting today at 1000 hours among all interested parties to address body
collection and mortuary operations.  
- Advance Party from 54 QM CO (Mortuary Affairs) is on the ground. Expect deployment of main body on 8 SEP.  
  a. Security  
- State reports all Parishes secure except Orleans. Expect Orleans to be secure in next 24 hours.  
  f. Sheltering  
- Sheltering remains a major priority of FPO-IA.  
- Movement of evacuees from Astrodome in Houston to 2 cruise ships in Galveston, TX area is beginning today. Third cruise ship will arrive Thursday vic Mobile, AL.  
  g. Recovery  
- PVN directed that a FEMA representative will be placed in every shelter to facilitate contact with evacuees. PVN goal is to accomplish this mission by Thursday. Larger shelters outside LA are being addressed by FEMA Headquarters in Washington through the FEMA region offices.  
- FEMA is working a national information campaign to contact evacuees and residents of impacted area to provide contact information and being process of relief and assistance to entitled persons and businesses.  

3. Current FPO activities.  
- Staff is establishing itself at new FPO/JPO location and continues to build situational awareness.  
- Deputy FPO is increasing FPO staff size to accommodate scope of mission requirements. Expect new additional personnel to arrive in next few days. New hard site JPO will facilitate staff expansion.  
- Primary focus is building a better awareness of JPO-Mississippi situation and establishing an operational rhythm to improve situational awareness and enhance ability to provide FPO with best possible decisional information.  

3. FPO Focus Areas, as established in 0900 Executive Conference today:  
- Evacuation  
- House to House Searches  
- Body Recovery Operations and Disaster Mortuary Services  
- Assistance to Outlying Parishes  
- Issue of non-enforcement of mandatory evacuation order - way ahead and ultimate end state.  
- Public Health and Environment  

4. Miscellaneous.  
- Our office is up and running at new FPO facility at 15th Avenue and Florida Street in Baton Rouge, LA. It is located on the second floor in the FPO suite immediately across from Mr. Brown's office. Phone is 000000. Cell numbers remain same.  
- As previously reported, Mr. Cheek is directing establishment of a FPO Deputy FPO. Forward in New Orleans to assist Mr. Brown's FPO operations within this severely damaged city. Director will be CMD Allen, Vice Commandant of the USCG. Key to note that Mr. Brown remains FPO for the entire Disaster area, including New Orleans and its environs - DoD needs to understand this FEMA organisational structure.  
- Orders indicate deployment of an Army EMD cell from Port Leavenworth to join JFPO and assist in their support to FEMA FPO/JPO. CMD O'Bryan is aware of this deployment and will C1 this call.