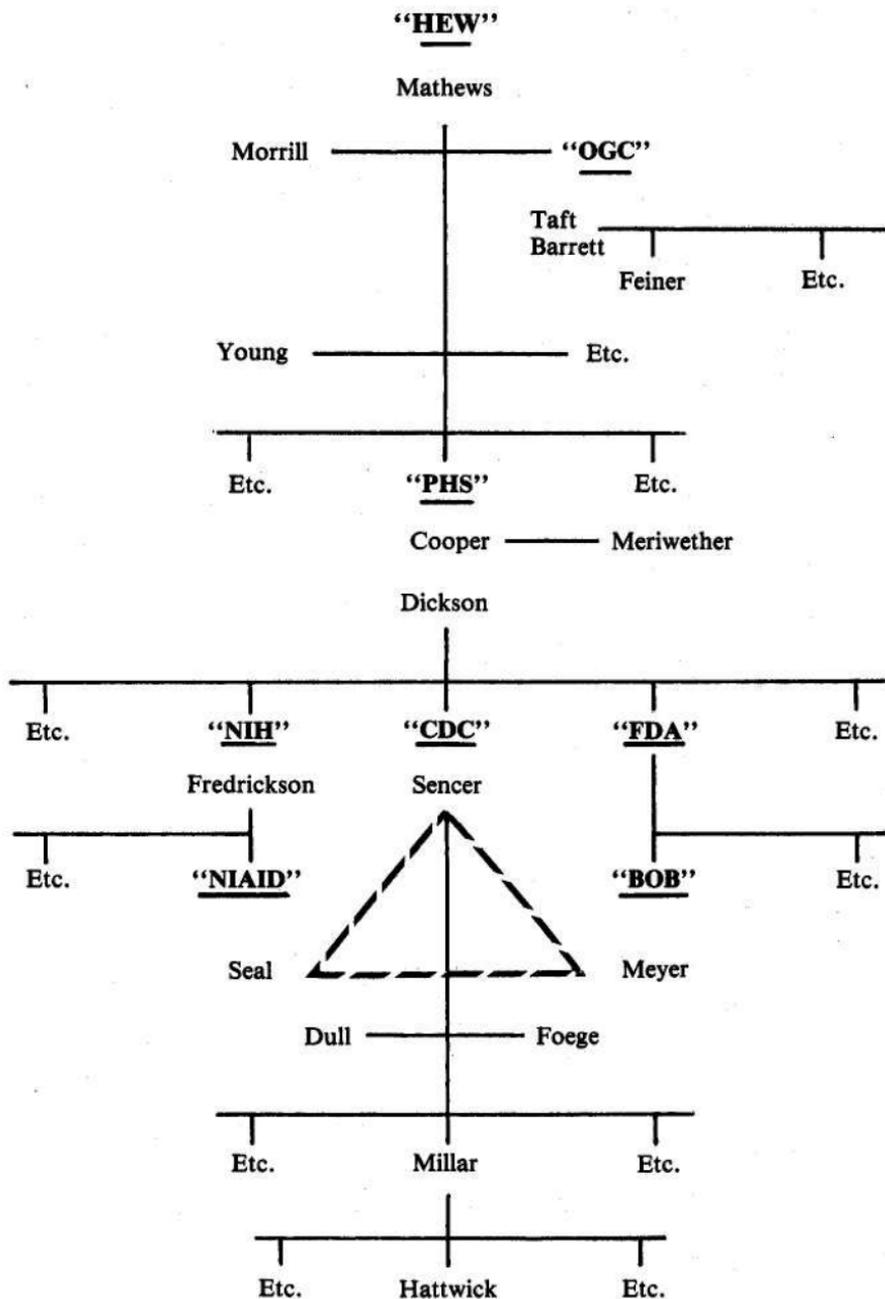

Appendices

Selected Organizational Relationships in HEW, 1976

(includes individuals named in text)



A Cast of Characters

Persons named in chapters and in the chronology are identified by positions held when they first appear; if changes of position matter to the narration, these too are noted. Mindful of readers we tried in those chapters to minimize personal references, lest we present the reading problems of a Russian novel. Acknowledging that we have not wholly succeeded, we offer this list. It does not include Gerald R. Ford or Jimmy Carter. Otherwise we have endeavored to be complete. The list is alphabetical.

- E. RUSSELL ALEXANDER, M.D., Member of Advisory Committee on Immunization Practices; Professor of Public Health, University of Washington.
- ST. JOHN BARRETT, Deputy General Counsel of HEW, Ford Administration, to January 1977.
- JOSEPH BARTLEY, M.D., Colonel and Chief of Preventive Medicine, Fort Dix.
- RICHARD I. BEATTIE, Deputy General Counsel of HEW, Carter Administration, from January 1977.
- PHILIP BRACHMAN, M.D., Director, Bureau of Epidemiology, Center for Disease Control.
- WENDELL BRADFORD, Associate Director, Bureau of State Services, Center for Disease Control.
- JOSEPH A. CALIFANO, JR., Secretary of HEW, Carter Administration, since January 1977.
- HOWARD "BO" CALLOWAY, Campaign manager for President Ford to March 1976.
- JAMES CANNON, Director of Domestic Council, Executive Office of the President, Ford Administration, to January 1977.
- DONALD CARMODY, Director, Division of Health Protection, Office of Policy Development and Planning, Public Health Service.
- JAMES CAVANAUGH, Deputy Chief of Staff in the White House and Deputy Director of the Domestic Council, Ford Administration, to January 1977.
- HALE CHAMPION, Undersecretary of HEW, Carter Administration, from January 1977.
- LESLIE CHEEK, Chief of Washington branch office, American Insurance Association.
- JOHN COCHRAN, White House Correspondent, National Broadcasting Company, to Winter 1977.
- CHARLES COCKBURN, M.D., World Health Organization, Geneva, Switzerland.
- LYLE CONRAD, Assistant Director, Immunization Division, Center for Disease Control.

- JAMES COOPER, M.D.**, Special Assistant, Office of the Assistant Secretary for Health, Public Health Service.
- THEODORE COOPER, M.D.**, Assistant Secretary for Health, HEW, Ford Administration, to January 1977.
- JAMES F. DICKSON, III, M.D.**, Deputy Assistant Secretary for Health under Cooper, Acting Assistant Secretary to June 1977.
- LINDA DONALDSON**, Staff attorney, Office of General Counsel, HEW, from Summer 1977.
- WALTER R. DOWDLE, M.D.**, Director, Virology Division at Center for Disease Control.
- H. BRUCE DULL, M.D.**, Assistant Director for Programs, Center for Disease Control.
- CHARLES EDWARDS, M.D.**, Assistant Secretary for Health, HEW, Nixon Administration, to 1971.
- BERNARD FEINER**, Chief of Business and Administrative Law Division, Office of General Counsel, HEW.
- JONATHAN E. FIELDING, M.D.**, Commissioner of Public Health, Commonwealth of Massachusetts.
- ROBERT H. FINCH**, Secretary of HEW, Nixon Administration, 1969-70.
- DANIEL J. FLOOD**, U.S. Representative from Pennsylvania, Chairman, Appropriations Subcommittee on Labor-HEW, House of Representatives.
- WILLIAM H. FOEGE, M.D.**, Assistant Director for Operations, Center for Disease Control to April 1977; thereafter Director.
- DONALD S. FREDRICKSON, M.D.**, Director, National Institutes of Health; reapointed, February 1977.
- JOHN W. GARDNER**, Secretary of HEW, Johnson Administration, 1965-67.
- JAMES GAITHER**, Chairman of HEW Ethics Advisory Board since Spring 1977.
- E. BURKE GIBLIN**, Chairman of the Board, Parke-Davis Company, Detroit drug manufacturer.
- MARTIN GOLDFIELD, M.D.**, Assistant Commissioner and chief Epidemiologist, Department of Public Health, New Jersey, relieved of these duties in 1977.
- DAVID HAMBURG, M.D.** Director, Institute of Medicine, National Academy of Sciences.
- MICHAEL HATTWICK, M.D.**, Chief of Respiratory and Special Pathogens Branch, Viral Disease Division, Bureau of Epidemiology, Center for Disease Control.
- BEN W. HEINEMAN, JR.**, Executive Assistant to HEW Secretary Califano, from January 1977.
- MAURICE R. HILLEMANN**, Director, Virus and Cell Biological Research and Vice President, Merck, Sharp & Dohme Research Laboratories.
- JOHN J. HORAN**, President, Merck & Company, Rahway, New Jersey (parent company of drug manufacturer).
- LAWRENCE HOROWITZ, M.D.**, Consultant to (Kennedy) Subcommittee on Health, U.S. Senate.
- LEE HYDE, M.D.**, Professional staff member, (Rogers) Subcommittee on Health and Environment, House of Representatives.
- SPENCER JOHNSON**, Associate Director, Domestic Council, Executive Office of the President, Ford Administration, to January 1977.

- T. LAWRENCE JONES, Director, American Insurance Association, New York.
- ALAN KENDAL, M.D., Virology Division, Center for Disease Control.
- EDWARD M. KENNEDY, U.S. Senator from Massachusetts; Chairman, Senate Subcommittee on Health.
- JOHN KNOWLES, M.D., President, Rockefeller Foundation, New York.
- EDWIN D. KILBOURNE, M.D., Chairman, Department of Microbiology, Mt. Sinai School of Medicine, New York.
- JOYCE C. LASHOF, M.D., Deputy Assistant Secretary for Health under Richmond to May 1978.
- LOUISE L. LIANG, M.D., Special Assistant to the Secretary, HEW, from September 1977.
- JAMES T. LYNN, Director, Office of Management and Budget, Executive Office of the President, Ford Administration, to January 1977.
- WARREN G. MAGNUSON, U.S. Senator from Washington state, Chairman, Senate Appropriations Subcommittee on Labor-HEW.
- ANDREW MAGUIRE, U.S. Representative from New Jersey; member, House Health Subcommittee.
- DAVID MATHEWS, Secretary of HEW, Ford Administration, to January 1977.
- MICHAEL MCGINNIS, M.D., Special Assistant to HEW Secretary Califano; thereafter Deputy Assistant Secretary for Health.
- JAMES MCMANUS, Correspondent, Columbia Broadcasting System.
- W. DELANO MERIWETHER, M.D., Special Assistant to Assistant Secretary for Health; Director, National Influenza Immunization Program, HEW.
- HARRY M. MEYER, JR., M.D., Director, Bureau of Biologics, Food and Drug Administration.
- ROBERT H. MICHEL, U.S. Representative from Illinois, Ranking Minority Member, Appropriations Subcommittee on Labor-HEW, House of Representatives.
- J. DONALD MILLAR, M.D., Director, Bureau of State Services, Center for Disease Control.
- WILLIAM MORRILL, Assistant Secretary for Planning and Evaluation, HEW, to January 1977.
- J. ANTHONY MORRIS, Bacteriologist, Bureau of Biologics, Food and Drug Administration; discharged under protest, July 1976.
- DAVID NEWBERRY, Bureau of State Services, Center for Disease Control, on detail to National Influenza Immunization Program, Washington (Meriwether).
- GARY NOBLE, M.D., Virology Division, Center for Disease Control.
- PAUL O'NEILL, Deputy Director, Office of Management and Budget, Executive Office of the President, Ford Administration, to January, 1977.
- THOMAS P. O'NEILL, U.S. Representative from Massachusetts, Majority Leader of the House of Representatives.
- DENTON R. PETERSON, Immunization Program Representative, Minnesota State Health Department.
- NEIL PETERSON, Chief, Torts Section, Civil Division, Department of Justice.
- ROBERT C. PIERPOINT, White House Correspondent, Columbia Broadcasting System.

- ELLIOT RICHARDSON, Secretary of HEW, Nixon Administration, to December 1972.
- JULIUS B. RICHMOND, M.D., Assistant Secretary for Health, HEW, Carter Administration, from July 1977.
- NELSON A. ROCKEFELLER, Vice President of the United States, Ford Administration, to January 1977.
- PAUL G. ROGERS, U.S. Representative from Florida; Chairman, House Subcommittee on Health and the Environment.
- WILLIAM P. ROGERS, Esq., Partner, Rogers and Wells, Cincinnati, counsel to Richardson-Merrell (parent company of drug manufacturer).
- DAVID K. ROWE, Director, Procurement and Grants Office, Center for Disease Control.
- PHILIP RUSSELL, M.D., Colonel, Walter Reed Army Institute of Research.
- ALBERT B. SABIN, M.D., Distinguished Research Professor of Biomedicine, Medical University, Charleston, S.C.
- JONAS E. SALK, M.D., Founding Director, Salk Institute, San Diego, CA.
- HAROLD SCHMECK, Medical reporter for the *New York Times*.
- HARRY SCHWARTZ, Member, Editorial Board, *New York Times*.
- JOHN R. SEAL, M.D., Scientific Director, National Institute for Allergy and Infectious Diseases (NIAID), National Institutes of Health, Public Health Service.
- DAVID J. SENCER, M.D., Director, Center for Disease Control, to April 1977.
- EILEEN SHANAHAN, Assistant Secretary for Public Affairs, HEW, Carter Administration, from January, 1977.
- CAROLE SIMPSON, Correspondent, National Broadcasting Company.
- REUEL A. STALLONES, M.D., Member, Advisory Committee on Immunization Practices; Dean, School of Public Health, University of Texas.
- C. JOSEPH STETLER, President, Pharmaceutical Manufacturers Association, Washington.
- WILLIAM HOWARD TAFT, IV, General Counsel of HEW, Ford Administration, to January 1977.
- STANLEY TEMKO, Esq., Partner, Covington and Burling, Washington, Counsel to Merck & Company (parent of Merck, Sharpe & Dohme, drug manufacturer).
- FRANKLIN H. TOP, M.D., Colonel, Walter Reed Army Institute of Research.
- HENRY A. WAXMAN, U.S. Representative from California; member, House Health Subcommittee.
- CYRIL WECHT, M.D., County Coroner for Allegheny County (Pittsburgh) Health Department, Pennsylvania.
- SIDNEY WOLFE, M.D., Director, Public Citizens Health Research Group (a Ralph Nader organization in Washington).
- JOHN D. YOUNG, Assistant Secretary and Comptroller, HEW, Ford and Carter Administrations, through 1977.
- VICTOR ZAFRA, Division chief, Office of Management and Budget.